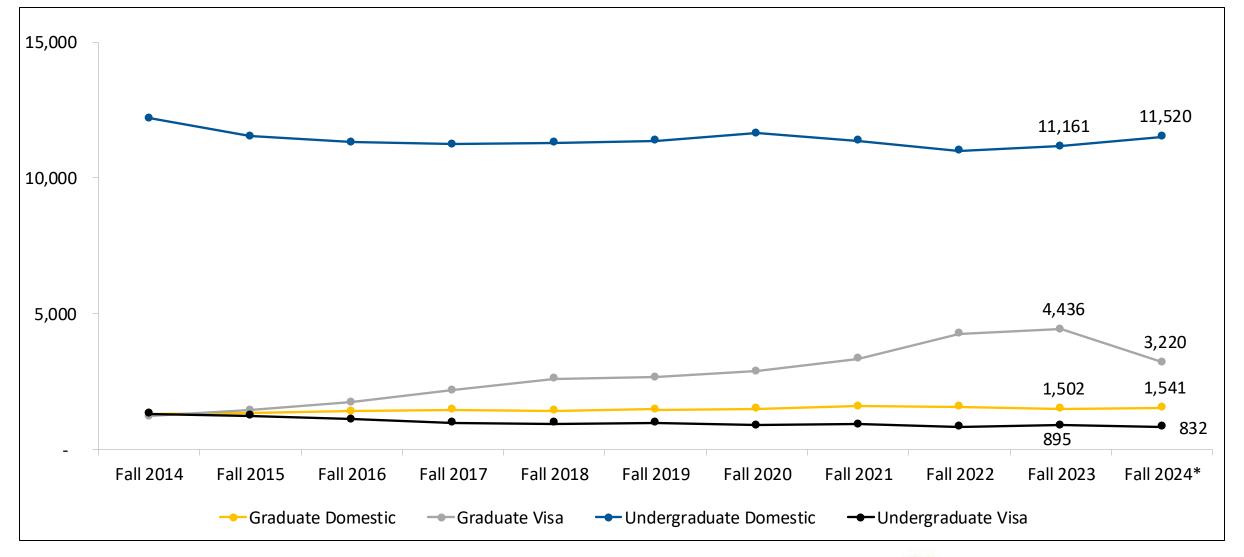






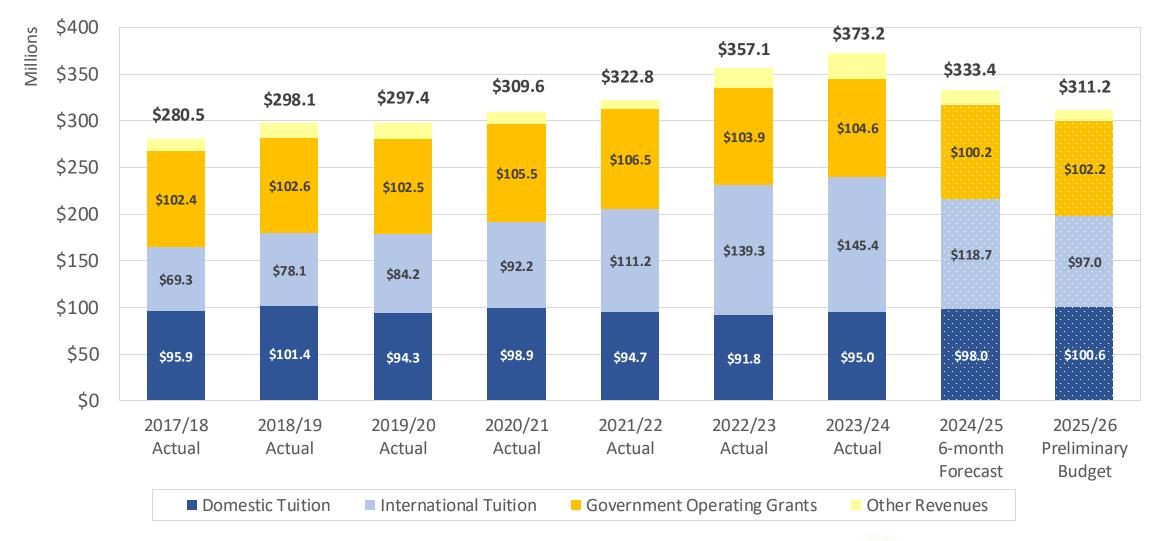


Total Headcount by Level of Study and Citizenship



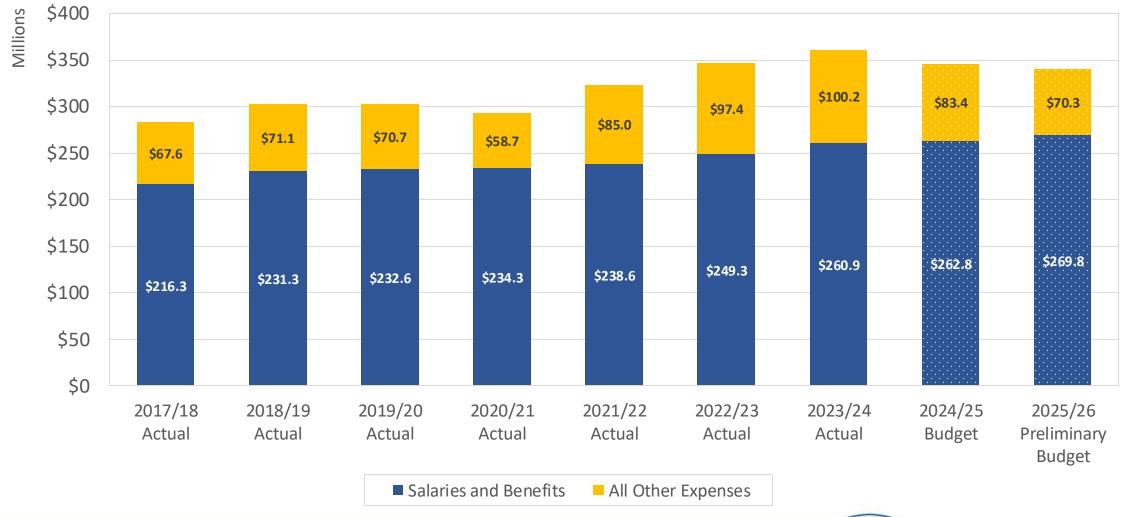


Operating Revenue Trends: 2017/18 to 2025/26



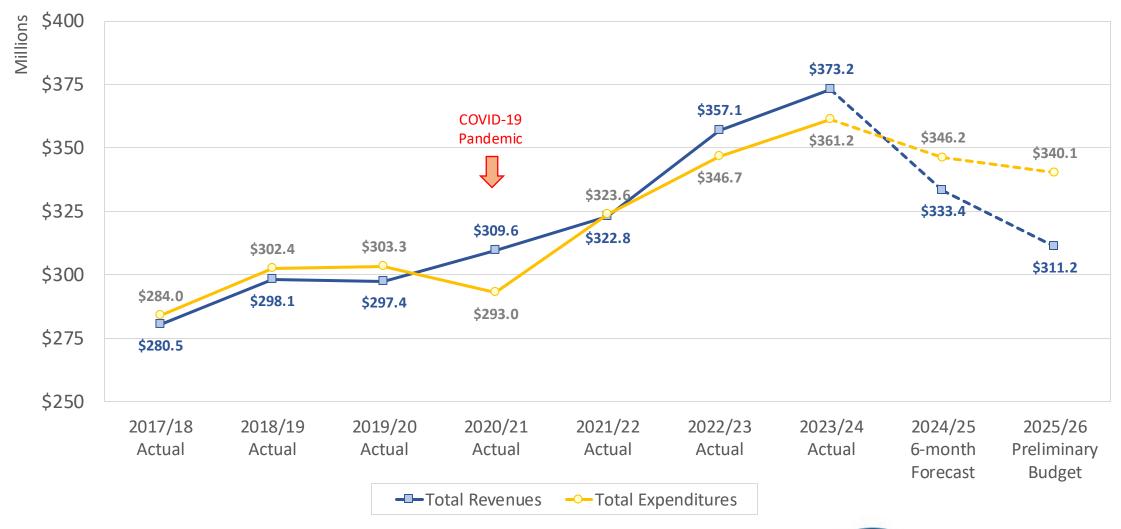


Operating Cost Trends: 2017/18 to 2025/26



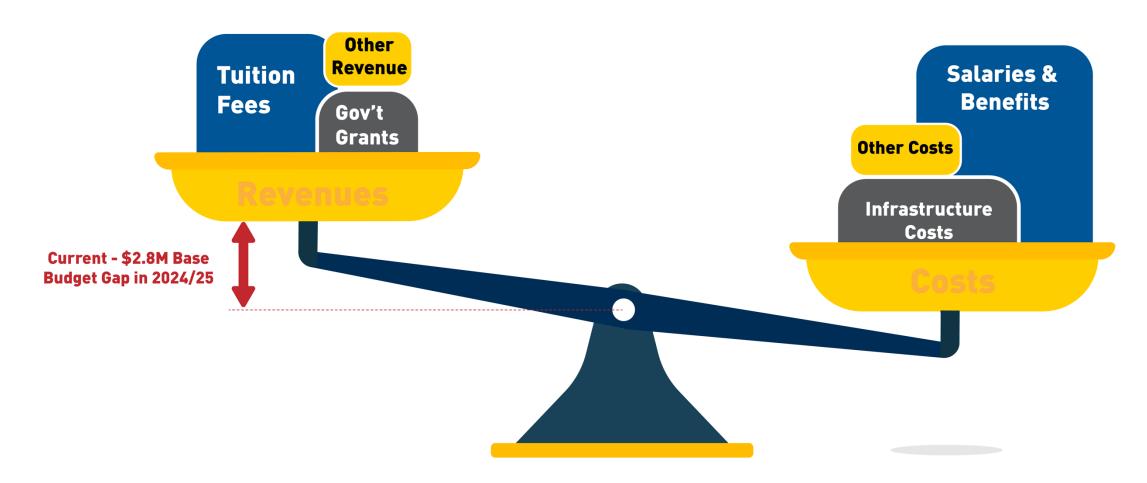


Revenue vs Cost Trends: 2017/18 to 2025/26



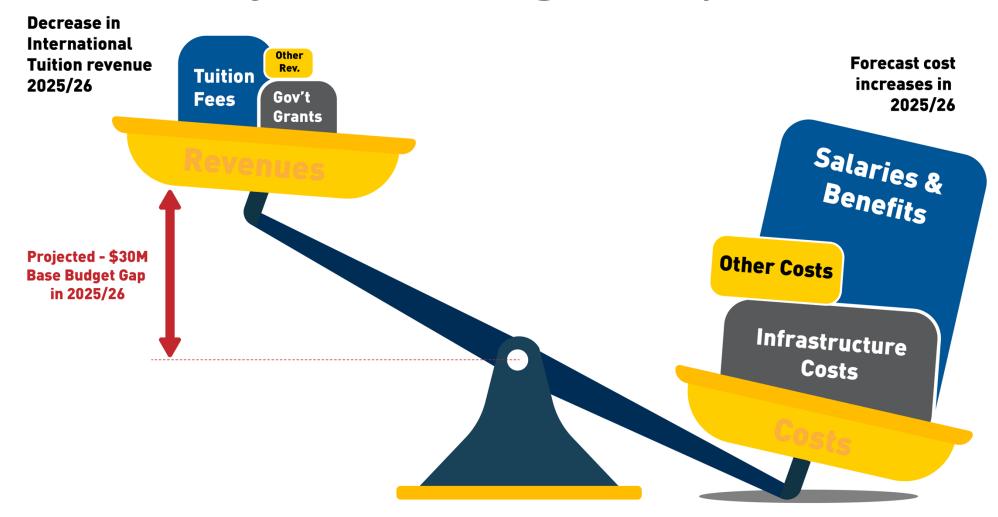


2024/25 Operating Budget Position





2025/26 Projected Budget Gap





Key Takeaways

- We are entering an "era of reimagining" where we must consider "doing less with less"
 - Which "less" does UWindsor focus on?
- There are no solutions for post-secondary sustainability in the near term on the revenue side of the financial equation
 - We must focus on challenging cost-cutting decisions to weather the financial storms ahead
- No one is coming to save universities
 - No signal from government to help





An Era of Reimagining

Reduce Personnel Costs

• Mitigate impact on student experience and institutional operations

Optimize Academic Mission

Align faculties, programs, and research with student/industry demand

Build on Physical Resource Management Strategies

- Reduce space costs
- Maximize alternative revenue
- Meet housing demands







